Banks & Social Enterprises Best Practices & Case Studies

Drew Tulchin Social Enterprise Associates

Social Enterprise Alliance – National Gathering April, 2009



About You / Who's Here?

Turn to someone you don't know, share:

- Your name
- Your organization
- Level of Soc. Ent. knowledge (scale 1-5)
- What motivated you to come today
- Something fun about your spring



About Us

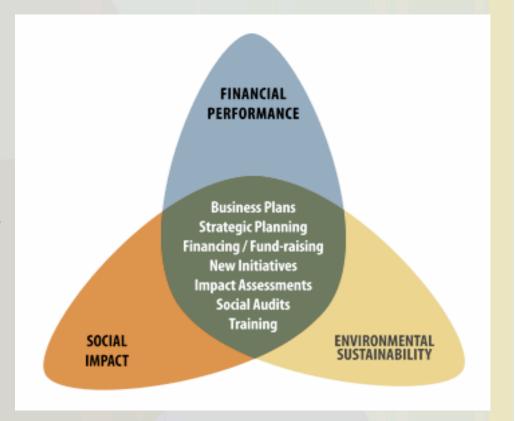
Social Enterprise Associates

A network of consulting professionals making communities better applying business skills & sustainable practices.

www.socialenterprise.net

Drew Tulchin:

- Launched 5 businesses / 4 NGOs
- Written 50+ business & strategic plans
- Efforts raised \$100 mil. + (private, philanthropic, public \$\$\$)
- Biz plan winner Global Social Venture Comp; raised \$1.2 mil private equity





Session Objectives

Technical Learning

- Why banking is important for Social Enterprises
- Case studies from our panelists
- Ways to approach bankers
- Other ways to capitalize one's efforts

And Also

- Learn at least one thing new
- Network / learn from dialogue with peers
- Have fun



Financing Your Social Enterprise

- What's your income mix now?
- What's your goal?
- Are you building wealth (assets)?
- Where's it going to come from?
- How much do you have now?
- Will it cannibalize existing \$?

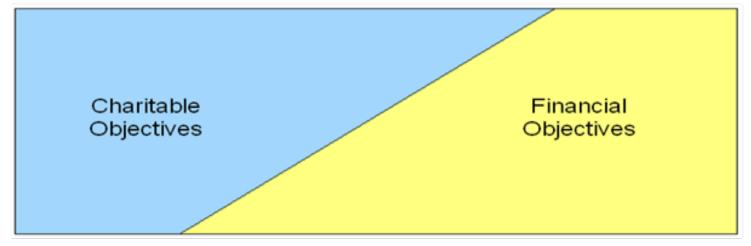
WHAT TYPE OF MONEY ARE WE TALKING ABOUT?



Continuum of Return Expectations

Grants

Government & Multi-/Bilateral Institutions Below Market-Rate Mission Investments (Includes Nearly All PRIs) Market-Rate Mission Investments Conventional Investments

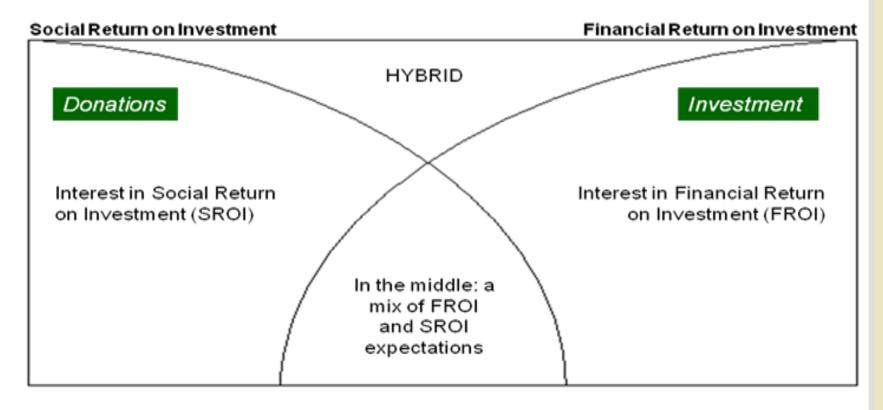


Negative 100% Expected Financial Return Market-Rate Expected Financial Return

www.fsg-impact.org/app/content/actions/item/182



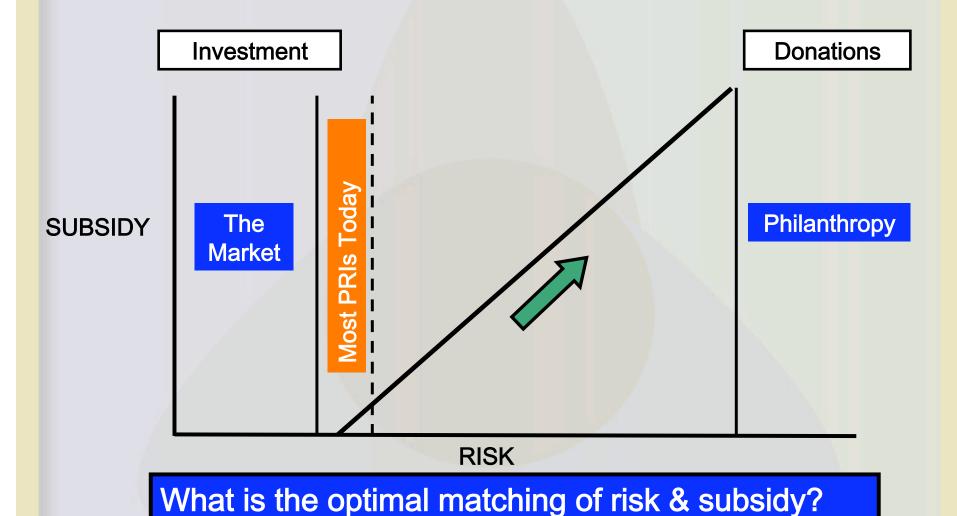
Blended Value Proposition



Pure Social Return ← Continuum of Return Expectations ← Pure Financial Return

Morino Institute, Blended Value Proposition

Continuum of Investment Risk



Source: George Penick



Working with Banks

There are many ways bankers can help you with your social enterprise. Use them all.

Get to know them and have them get to know you. Gradual and build.

(Handout – 10 ways to work with a bank.)



Learn About Banks

Learn about banks: how bankers speak (i.e. risk/return), how banks operate, what they want, and what they are looking for.

Understand how banking decisions are made (Handout – the 5 C's of Credit).



Risk Oriented Banker Speak

Value Proposition

Profitability

Target Market

Cash Flow

Sales

Margins

Net Income



Some Favorite Resources

Community Wealth Ventures

Nesst

SEEDCO

REDF

William James Foundation

(Biz Plan Competition)

Social Enterprise Alliance

U.S. SBA

Also see our website, www.socialenterprise.net



Thank you!

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